

## **Statement of Troy D. Edgar**

### **On his Nomination to Serve as Chief Financial Officer of the U.S. Department of Homeland Security**

### **Before the U.S. Senate Committee on Homeland Security and Governmental Affairs**

**June 12, 2019**

Chairman Johnson, Ranking Member Peters and distinguished Members of the Committee, it is an honor for me to appear before you today as the President's nominee to be the Chief Financial Officer (CFO) of the Department of Homeland Security (DHS). I am grateful to the President, former Secretary Nielsen, and Acting Secretary McAleenan for the trust and confidence that they have placed in me, and I thank the Committee for considering my nomination. This process has enabled me to better appreciate the high honor bestowed upon me to serve and better understand the critical expectations that this Committee may have for me, if confirmed to be the next CFO for DHS.

Thanks to my Lord for his grace on my life and for the opportunity to serve my country. My family is very important to me and I want to introduce them to you. Mat, Tyler, and Ethan are my sons. Tracy is my brother. And I honor the memory of my late mom and dad, Ralph and Maxine.

The love of my life is my precious wife, Betty. She embodies the American dream in a manner that enables me to understand the hopes and aspirations of millions of people who come to America. Her story also helps me understand the true weight of public service. I not only come to this nomination with technical skills and business experience, but with a conscience informed through the personal experiences of my wife. Betty is an immigrant from Iran who spoke Farsi, Aramaic and French growing up in Tehran. Her family fled to the United States after the Shah was overthrown in 1979. She was required to wait in France for almost two years until she was able to immigrate to the United States. When she arrived, she mastered English and Spanish fluently and then attained a bachelor and master's degree in French. She has been a French teacher at La Quinta High School for over 20 years. Betty rises every morning believing that she herself has the ability to change another student's life the way this country has changed hers. Thank you, Betty, for being here to support me today.

My background has prepared me for this opportunity. After my tour of duty in the Navy, I have spent over 30 years working for more than 40 Fortune 500 and Global 1000 companies as an executive and as an advisor across many industries, including Aerospace/Defense, Government and Technology. Providing executive leadership support to establish and achieve operational goals as well as leading finance transformation improvements are areas in which I have significant experience. These include modernizing financial/management reporting systems, enhancing cost management and budgeting processes, establishing program management offices and improving audit and financial controls to meet statutory and regulatory compliance.

Other areas of achievement include my track record of solving complex problems and driving efficiency in other functional areas of operations, procurement, human resources, payroll, and information technology. Moreover, I have implemented many large-scale global enterprise resource planning and financial management systems, corporate headquarters consolidations, shared services and other significant finance transformation projects. This experience is relevant to many of the important roles and responsibilities of the Department's CFO, and, if confirmed, I will use these skills to meaningfully address challenges the Department may face.

Working in corporate America has not been my only focus. Serving in non-partisan elected, appointed, and non-profit board positions where I provide finance and operational leadership to many public organizations is of great importance to me.

I believe in public service and in answering the call of our great country. If confirmed, I will partner with the outstanding staff of the Office of the Chief Financial Officer and provide the leadership through experience and the expertise needed to continue its critical mission, maximize the efficiency and effectiveness of available resources, and protect taxpayer dollars.

If confirmed, I also look forward to assisting this great organization's focus on continuous improvement and transformation to provide the highest level of attainable national security while controlling cost. This must also be done while creating a positive workplace culture that improves teamwork, raises the morale, and enhances retention of our valuable workforce.

Lastly, if confirmed, I look forward to working with this Committee and other Members of Congress to assist you in your important role of oversight and support for the Department. I am committed to investing the time to build critical working relationships needed to help significantly advance DHS.

Thanks again for this opportunity to appear before you, and I look forward to answering your questions.