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COMMITTEE ON
HOMELAND SECURITY AND GOVERNMENTAL AFFAIRS
WASHINGTON, DC 20510-6250

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May 1, 2014

The Honorable Jeh C. Johnson
Secretary of Homeland Security
U.S. Department of Homeland Security
Washington, DC 20528-0150

Dear Mr. Secretary:

I read with considerable interest your April 22, 2014 memorandum for DHS leadership, "Strengthening Departmental Unity of Effort." I applaud the plan outlined in your memo, and the leadership that you are bringing to the Department.

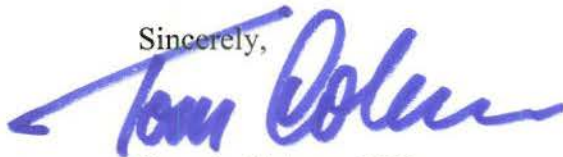
We know that the Department faces many challenges. Over the past eleven years, DHS has struggled to coordinate its management and effectively execute many of its missions. The Department-wide leadership and coordination plan outlined in your letter is a critical step to address these challenges and put DHS on track to become an effective agency.

I am particularly pleased to see that you will be directly involved in bringing headquarters and component-level leadership together for significant decision-making regarding acquisitions and resource investment and operational coordination, among others.

Your memorandum—and the sense of urgency explicitly contained therein—is clear evidence of the personal engagement to provide leadership you spoke of in your appearances before our committee and in our personal conversations. Please know that you have my confidence and strong support in executing this initiative.

Thank you for your commendable leadership. I look forward to continuing to work with you to strengthen the Department of Homeland Security.

Sincerely,



Tom A. Coburn, M.D.
Ranking Member