

Eric Ueland testimony
Nomination to serve as Deputy Director for Management
Office of Management and Budget
Senate Committee on Homeland Security and Government Affairs
April 3, 2025

Mr. Chairman, Ranking Member Peters, and Senators—

Thank you very much for holding the hearing this morning on our nominations. I very much appreciate the opportunity to appear before you today, The Committee has a strong history, and I look forward to building on that if I have the privilege of confirmation as the Deputy Director for Management at the Office of Management and Budget.

I also greatly appreciate the trust and honor President Trump placed in me with this nomination. Of course, none of us could serve without the support of our family, who endure a lot, and are here today as part of these proceedings. My thanks to them. As well, I am grateful for the introduction by a former boss and friend of mine, Senator Don Nickles—an honor that he is here this morning.

Mr. Chairman, the Deputy Director for Management at OMB celebrates its 35th birthday this year. Created at the start as the key official to oversee the financial management of the Federal books, the DDM over the years has become a go-to resource for a variety of tasks, including Federal performance and

improvement, e-governance and information policy, procurement and linking data to spending, and how best to provide service to the American public.

Now as a result of the Presidential election, the Deputy Director for Management is positioned to assist and support departments and agencies as they drive change and bring long-needed reforms to the Federal government. Under the direction of OMB's Director and Deputy Director, the DDM and its staff can be leaders in assessing and reforming the processes and operations that have made the Federal government too large and too inefficient, while ensuring that the American people receive the government services they deserve and need.

This cannot be done successfully without partnerships and communication. If I am confirmed, I will make it my mission to wear out this Committee, and any interested members, to solicit your input and share where we are headed. I'm hopeful that we can find places to cooperate and collaborate to tackle the many challenges we face.

And I will also make sure that as we clarify problems, think through solutions, and help agencies and departments build a more responsive Federal government in the 21st century, we take every opportunity we can find to explain the problems we find and the fixes we propose. Any change is hard, but change with clarity to

the workforce, to Congress, and to the public of the change at hand and the ideas proposed, and then implemented, can reduce confusion and concern while driving better results that everyone has a stake in seeing succeed.

The DDM works to ensure departments and agencies create the best policy and delivery of strong Federal financial management through our Office of Federal Financial Management. We oversee key aspects of Federal procurement, including policy and delivery, through the Office of Federal Procurement Policy. We work hard to help Departments and agencies with their personnel management and performance evaluation through the Office of Performance and Personnel Management (OPPM). The DDM office heightens our cybersecurity and enhances the functionality of what the public expects through the Office of Federal Chief Information Officer.

Also, we're working hard to understand the data we have and how it relates to the programs and projects the government funds. OMB is underway figuring out whether the federal real estate footprint is too large and misaligned with taxpayer needs, and then rightsizing what we have, what we rent, and what we do.

Under the direction of the Director and Deputy Director it will be my job to ensure we meet our statutory responsibilities while pioneering new ways to

deliver. Everywhere I've worked, I've tackled new challenges, mastered ways and tools to deliver results, collaborated closely with colleagues, and ultimately delivered success. I'm excited about the challenges we face and the opportunities to serve and learn as the Deputy Director of Management. I look forward to answering the questions you have, and a strong partnership with this Committee if I have the privilege of confirmation. Mr. Chairman, Ranking Member Peters, thank you.