

**Opening Statement of Jeffrey Brodsky**  
**Before the Senate Committee on Homeland Security and Governmental Affairs**  
**Confirmation Hearing, the United States Postal Service Board of Governors**  
**June 17, 2026**

Chairman Paul, Ranking Member Peters and members of the committee. I am pleased to appear before you today to discuss my background, experience and perspective as you consider whether to recommend my nomination to serve on the Board of Governors of the United States Postal Service.

For the past 30 years, I have served as a senior executive, director and advisor to financially challenged companies, helping them develop and execute turnaround strategies, improve operations and restore long-term viability. This work has provided me with experience that is directly relevant to the circumstances facing the Postal Service, including implementation of Delivering for America and addressing ongoing financial and operational issues.

My turnaround experience began in the early 1990s at Integrated Resources, where I was a member of senior management dealing with Integrated's reorganization and managed a large commercial aircraft portfolio and was actively involved in the restructurings of several major airlines, including Eastern, Pan Am, TWA, Midway, Ozark, People Express, Continental, and Hawaiian Airlines. At Hawaiian, where our entities owned approximately half the airline's fleet, I served on the Creditors Committee and later joined the Board of Directors following its emergence from Chapter 11 in 1994.

Following Integrated Resources, I worked with Alvarez & Marsal and AlixPartners on engagements including Viking Freight, Physician Computer Network and Finova Capital Corporation.

In 2000, I co-founded Quest Turnaround Advisors. Over the past 25 years, I have served in senior management and board roles for companies across a variety of industries, including Comdisco, Residential Capital, NTL, Cablecom, Adelpia Communications Corp, AboveNet and Broadview Networks. I also served as Non-Executive Chairman of Horizon Lines, a major U.S. shipping and logistics company serving Alaska, Hawaii and Puerto Rico.

I hold an undergraduate degree in accounting, an MBA in finance, and am both a Certified Public Accountant and Certified Turnaround Professional. My education and experience have equipped me with the skills necessary to contribute effectively as a member of the Board of Governors.

The Postal Service is at a critical juncture. It must continue to improve its financial position while maintaining the reliable, affordable service that the American people expect and deserve. The Board of Governors, working closely with management, is responsible for approving long-term strategies and overseeing their successful execution. If confirmed, I will work collaboratively with Congress, Postal Service leadership, employees, customers and other stakeholders to help ensure the Postal Service's long-term viability.

Over the past five years, both Congress and the Postal Service have taken significant steps to strengthen the organization. The United States Postal Service continues to implement its comprehensive transformation plan, and Congress has enacted important legislation providing financial relief. While meaningful progress has been made, substantial liquidity and operational challenges remain. Although the United States Postal Service has transformed much of its network, increased revenue and reduced certain costs, expenses continue to rise and service performance has ongoing issues.

Moving forward, we must find a long term solution to the Postal Service's liquidity crisis, revisit and confirm required service levels and how those services will be funded. The Postal Service remains a vital institution that serves the American people, supports millions of jobs and significant economic activity. I would be honored to contribute my experience to helping ensure its success for generations to come.

Thank you for your consideration and I look forward to answering your questions.

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