

United States Senate Committee On  
**HOMELAND SECURITY  
& GOVERNMENTAL AFFAIRS**

Ranking Member Gary Peters  
Ranking Member Andy Kim



**DELAYED BY DESIGN**

**Disaster Survivors Left Behind  
by DHS Secretary Noem's  
\$100,000 Approval Policy**

HSGAC Minority Staff Report

March 2026

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## EXECUTIVE SUMMARY

On June 11, 2025, Secretary of the Department of Homeland Security (DHS), Kristi Noem, issued a directive stating that, “[e]ffective immediately ... any grant or contract award in excess of \$100,000” would require the personal approval of the DHS Secretary and that the directive “supersedes all previous guidance on spending...”<sup>1</sup> U.S. Senator Gary Peters, Ranking Member of the Senate Committee on Homeland Security and Governmental Affairs (HSGAC), U.S. Senator Andy Kim, Ranking Member of the HSGAC Subcommittee on Disaster Management, District of Columbia, and Census, and their Minority staff (hereinafter “Minority staff”) completed an investigation and found that the implementation of the Secretary’s directive—especially with an approval requirement at such a granular threshold—has created extraordinary bureaucratic gridlock, significant operational challenges, and has hampered critical missions, including disaster response. The real-world impacts of the new approval directive are extensive and have delayed support to survivors, including those of the fatal July 2025 flash floods in Texas and Hurricane Helene.

This report, issued by Minority staff, is based on an analysis of the DHS Secretary’s approval tracker, created in response to the June directive to track spending requests exceeding \$100,000, which was provided by whistleblowers to the Committee. The internal tracker covers approval considerations from June 2025 through September 8, 2025.<sup>2</sup> Minority staff reviewed 1,062 spending requests in the internal tracker. An analysis of the data in the internal tracker shows that the Secretary’s directive has delayed Federal Emergency Management Agency (FEMA) spending requests and violates the Post-Katrina Emergency Management Reform Act of 2006 (PKEMRA), a law passed by Congress in 2006 following the dismal response by FEMA and other federal agencies to Hurricane Katrina, which claimed the lives of almost 1,400 individuals.

Minority staff also found that the Secretary’s directive delayed approval or left approval pending for 1,034 contracts, grants, or disaster assistance awards as of September 8, 2025. Based on Minority staff analysis, as of September 8, 2025, the Secretary had only verbally approved approximately 13% of all requests, including those that were delayed, with the average request taking three weeks to approve. Minority staff also identify in this report 29 examples of spending requests exceeding \$100,000 that were submitted to the Secretary and were delayed in receiving approval, or as of September 8, 2025, were pending despite being requested much earlier. In addition, this report finds that armed guard protective services, public assistance, disaster unemployment assistance, individuals and housing program – inspections and temporary housing installations, crisis counseling, and more had delayed or outstanding spending requests impacting states across the country.

Rather than meeting the Administration’s stated goal of addressing waste, the Secretary’s policy has caused delays and hardship for communities needing prompt assistance, in addition to violating federal law. While spending oversight is essential and is the responsibility of FEMA,

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<sup>1</sup> Memorandum from Kristi Noem, Secretary of Homeland Security, to DHS Component Heads, Spending over \$100,000 (June 11, 2025).

<sup>2</sup> S1 FEMA Tracker, (copy on file with Committee). Minority staff note that three spending requests in the internal tracker pre-date the June 11 directive and are unclear as to why these spending requests are included.

DHS, the DHS Office of Inspector General, the Government Accountability Office, and the Office of Management and Budget, this Administration's actions do not constitute real checks on fraud, waste, and abuse.

Secretary Noem should immediately provide Congress with a full and accurate accounting of the delays that have been created by the new approval directive. The DHS Inspector General should immediately assess potential waste and harms caused by this new directive and the associated delays, including any increase in costs that could have been avoided. Finally, Secretary Noem must rescind the directive, comply with PKEMRA as Congress intended and stop "significantly and substantially" reducing FEMA's "missions, authorities, responsibilities."

## INTRODUCTION

FEMA is responsible for coordinating federal disaster preparedness, response, recovery, and mitigation efforts, including administering disaster assistance.<sup>3</sup> With such a critical mission of supporting communities across the country before, during and after disasters, FEMA has traditionally received the largest budget within DHS. To execute its mission, FEMA must have the flexibility to operate separately from DHS, which is why Congress conferred “distinct entity status” to the agency following failures during the response to Hurricane Katrina.<sup>4</sup> This authority prohibits the DHS Secretary from “substantially or significantly reduc[ing] the authorities, responsibilities, or functions of the Agency or the capability of the Agency to perform those missions, authorities, responsibilities.”<sup>5</sup>

On June 11, DHS Secretary Noem issued a directive requiring her personal review and approval of all DHS spending requests exceeding \$100,000, including those for disaster-related costs.<sup>6</sup> Additional documents provided by whistleblowers and reviewed by Minority Staff detail the procedure required to obtain Secretary approval for contracts, including explicitly prohibiting DHS contracting officers “from awarding any contract action, including purchase/delivery/task orders, or modifications over \$100,000 without obtaining approval authorization from the Secretary.”<sup>7</sup> Prior to this Department-wide directive, there were and are established processes for oversight and approvals. For instance, certain smaller spending requests for contracts are reviewed by contracting officers, and cases with large projects exceeding \$1 million are approved within FEMA, with notifications going to DHS, Congress and the White House. These established review requirements are still in place along with this new directive, lengthening an already burdensome process for disaster survivors.<sup>8</sup>

Public reporting indicates that the Secretary’s personal approval of all spending requests exceeding \$100,000 has caused serious delays in FEMA’s response in the immediate aftermath of disasters, including following the July 2025 flash floods in Central Texas, which claimed 138 lives.<sup>9</sup> In addition, reporting indicates that the Secretary’s approval policy delayed post-disaster

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<sup>3</sup> Stafford Act, P.L. 93, 288, as amended.

<sup>4</sup> Post-Katrina Emergency Management Reform Act of 2006, Pub. L. No 109-295.

<sup>5</sup> 6 U.S.C. §316.

<sup>6</sup> Memorandum from Kristi Noem, Secretary of Homeland Security, to DHS Component Heads, Spending over \$100,000 (June 11, 2025), (copy on file with Committee), see Appendix.

<sup>7</sup> Memorandum from Shaundra Ford, Acting Director, Acquisition Policy & Legislation in the Office of the Chief Procurement Officer, to DHS Heads of the Contracting Activities, Component Chief Acquisition Executives and DHS Requirements Owners, Approvals Required by the Secretary for Contract Obligations Over \$100,000 (June 24, 2025), (copy on file with Committee), see Appendix. Minority staff note that a similar guidance document appears to exist for grants related spending requests.

<sup>8</sup> *Extra Scrutiny of FEMA Aid to States Has Created a \$17 Billion Bottleneck*, The New York Times (Jan. 27, 2026) ([www.nytimes.com/2026/01/27/climate/fema-aid-kristi-noem.html](http://www.nytimes.com/2026/01/27/climate/fema-aid-kristi-noem.html)).

<sup>9</sup> *Noem’s Spending Rule Causes Delays at Homeland Security Dept.*, The New York Times (August 21, 2025) ([www.nytimes.com/2025/08/21/us/kristi-noem-spending-contracts-homeland-security-department.html](http://www.nytimes.com/2025/08/21/us/kristi-noem-spending-contracts-homeland-security-department.html)).

recovery efforts in Puerto Rico where communities are still recovering from the devastating 2017 hurricanes.<sup>10</sup> The internal tracker provided to the Committee by whistleblowers confirms this public reporting and identifies significant instances of delay. In addition, FEMA is not the only DHS component that has been affected by this policy's delays. Other DHS components, including the Transportation Security Administration, Customs and Border Protection, and Immigration and Customs Enforcement, have reportedly experienced "mission critical" delays in getting spending requests approved.<sup>11</sup>

However, Secretary Noem and DHS spokeswoman Tricia McLaughlin have publicly contradicted that reporting and defended this approval directive. In August, McLaughlin told the *New York Times* that the Secretary "review[s] all contracts within 24 hours."<sup>12</sup> Yet, the June 11 memo states that the Secretary has a *minimum* of five days to complete that review, but in many cases, the Secretary's review has taken weeks.<sup>13</sup> In addition, at the House Committee on Homeland Security hearing on December 11, Secretary Noem testified that FEMA "today is deploying resources two times faster on average than in history, which means the dollars are going out twice as fast as they ever had before."<sup>14</sup> This statement again contradicts public reporting, state governments' accounts, and disaster survivors' experiences.<sup>15</sup> Despite the Secretary's own criticism of FEMA being too bureaucratic and slow under President Biden, this Department-wide directive implemented by the Secretary has made FEMA more bureaucratic and slower to respond. The Secretary is now reportedly directing agency staff to stop referring to the policy as the "S1 Approval Process."<sup>16</sup> In addition, FEMA has prohibited staff from discussing the review and its timelines with disaster survivors in states, leaving many disaster survivors and state officials in the dark about why their federal assistance is being stalled.<sup>17</sup>

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<sup>10</sup> *\$99,999 DHS Contracts Balloon under Kristi Noem's Directive*, Project on Government Oversight (Nov. 21, 2025) ([www.pogo.org/investigates/99-999-dhs-contracts-balloon-under-kristi-noems-directive](http://www.pogo.org/investigates/99-999-dhs-contracts-balloon-under-kristi-noems-directive)).

<sup>11</sup> *Noem's demand for sign-off on \$100,000-plus Homeland Security expenses is delaying operations 'critical to protecting national security': report*, *The Independent* (August 22, 2025) ([www.the-independent.com/news/world/americas/us-politics/kristi-noem-dhs-spending-signoff-delays-b2812493.html](http://www.the-independent.com/news/world/americas/us-politics/kristi-noem-dhs-spending-signoff-delays-b2812493.html)).

<sup>12</sup> *Noem's Spending Rule Causes Delays at Homeland Security Dept.*, *The New York Times* (August 21, 2025) ([www.nytimes.com/2025/08/21/us/kristi-noem-spending-contracts-homeland-security-department.html](http://www.nytimes.com/2025/08/21/us/kristi-noem-spending-contracts-homeland-security-department.html)).

<sup>13</sup> *Id.*; Memorandum for Component Heads, From Kristi Noem, Secretary of Homeland Security, Spending over \$100,000 (June 11, 2025), (copy on file with Committee), see Appendix.

<sup>14</sup> House Committee on Homeland Security, *Worldwide Threats to the Homeland*, 119<sup>th</sup> Cong. (Dec. 11, 2025).

<sup>15</sup> *FEMA's response to Texas flood slowed by Noem's cost control*, CNN (July 10, 2025) ([www.cnn.com/2025/07/09/politics/fema-texas-flood-noem](http://www.cnn.com/2025/07/09/politics/fema-texas-flood-noem)); *FEMA moved quickly to help Texas. These other states waited months*, *Washington Post* (July 23, 2025) ([www.washingtonpost.com/climate-environment/2025/07/22/fema-disaster-assistance-delays/](http://www.washingtonpost.com/climate-environment/2025/07/22/fema-disaster-assistance-delays/)); *NC Gov. Stein, in letter to FEMA, pleads for faster aid and end to long delay in Helene buyout program*, *NC Newline* (December 8, 2025) ([ncnewline.com/2025/12/08/gov-stein-in-letter-to-fema-pleads-for-faster-aid-and-end-to-long-delay-in-helene-buyout-program/](http://ncnewline.com/2025/12/08/gov-stein-in-letter-to-fema-pleads-for-faster-aid-and-end-to-long-delay-in-helene-buyout-program/)).

<sup>16</sup> *The Hidden Cost of Kristi Noem's FEMA Takeover Uncovering the Truth*, Alt-FEMA Newsletter (blog) (Dec. 10, 2025) ([substack.com/inbox/post/181179414?utm\\_source=post-email-title&publication\\_id=4598035&post\\_id=181179414&utm\\_campaign=email-post-title&isFreemail=true&r=46cpud&triedRedirect=true&utm\\_medium=email](https://substack.com/inbox/post/181179414?utm_source=post-email-title&publication_id=4598035&post_id=181179414&utm_campaign=email-post-title&isFreemail=true&r=46cpud&triedRedirect=true&utm_medium=email)).

<sup>17</sup> *Extra Scrutiny of FEMA Aid to States Has Created a \$17 Billion Bottleneck*, *The New York Times* (Jan. 27, 2026) ([www.nytimes.com/2026/01/27/climate/fema-aid-kristi-noem.html](http://www.nytimes.com/2026/01/27/climate/fema-aid-kristi-noem.html)).

Despite the repeated denial that this policy has not changed DHS posture nor impacted the timeliness of approvals, reports suggest that the number of DHS contracts valued at \$99,999 skyrocketed after the June 11 policy was implemented in an apparent attempt by DHS components to circumvent the new approval directive.<sup>18</sup> For example, in October, U.S. Citizenship and Immigration Services issued a \$99,999.99 contract to Palantir Technologies.<sup>19</sup> In addition, it has been reported that the Secretary expedited over \$11 million in FEMA funds in September to restore a historic pier in Naples, Florida after a major donor reached out to the Secretary. According to internal emails, a FEMA employee said, “per leadership instruction, pushing project immediately.”<sup>20</sup>

Ranking Member Peters and Ranking Member Kim have both written to Secretary Noem requesting information about this policy, in July and August 2025, respectively, including questions regarding the duration, scope, time elapsed during the review and approval process, and what the impact of this policy has been, but the Secretary has not substantively responded to Congress.<sup>21</sup> Whistleblowers provided the Committee with internal DHS documents showing the delay of numerous vital spending requests caused by this Department-wide approval directive.<sup>22</sup> These files document the approval process through September 8, 2025.<sup>23</sup>

This newly required review and approval process generally begins with the FEMA Office of the Administrator, then goes to DHS, and finally, requires the DHS Secretary’s personal approval. Of the more than 1,000 spending requests in the documents and information provided by whistleblowers, Minority staff found that, as of September 8, the Secretary has only personally approved 13% of spending requests.<sup>24</sup> Over \$29 billion was left unapproved for long periods of time, with some spending requests being submitted for approval in June and still left in limbo as of early September.<sup>25</sup> Of the 13% of approved spending requests that Minority staff analyzed, the entire approval process, on average, took three weeks to complete from the date of submission to the Secretary’s verbal approval on top of the already established review processes. As a result, mission critical contracts languished for longer than necessary, placing burdens on contractors, creating statutory violations, increasing costs, and most importantly, leaving American communities in the aftermath of disasters without federal assistance. In addition, because so many spending requests were left unapproved in the tracker, it is possible that the

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<sup>18</sup> *\$99,999 DHS Contracts Balloon under Kristi Noem’s Directive*, Project on Government Oversight (Nov. 21, 2025) ([www.pogo.org/investigates/99-999-dhs-contracts-balloon-under-kristi-noems-directive](http://www.pogo.org/investigates/99-999-dhs-contracts-balloon-under-kristi-noems-directive)).

<sup>19</sup> *Id.*

<sup>20</sup> *Kristi Noem Fast-Tracked Millions in Disaster Aid to Florida Tourist Attraction After Campaign Donor Intervened*, ProPublica (Sept. 26, 2025) ([propublica.org/article/kristi-noem-fema-florida-naples-sinan-gursoy](http://propublica.org/article/kristi-noem-fema-florida-naples-sinan-gursoy)).

<sup>21</sup> Letter from Senators Patty Murray and Gary Peters to Secretary Kristi Noem, Department of Homeland Security and Acting Administrator David Richardson, Federal Emergency Management Agency (August 15, 2025); Letter from Senator Andy Kim to Secretary Kristi Noem, Department of Homeland Security (July 16, 2025).

<sup>22</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>23</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>24</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>25</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

average time to receive approval could be longer than three weeks, which is consistent with public reporting. The New York Times reported that the Secretary's involvement in the review and approval of spending requests has extended a process that previously took a few weeks to complete but now takes months.<sup>26</sup>

For example, despite the clear need, immediate assistance and response efforts were delayed for Texas after the deadly flash floods in July. As families were searching for loved ones, federal aid could not be deployed in a timely manner because of the bureaucracy created by this Department directive. Overall approval for spending requests related to that specific disaster took an average of 12 days, which is unacceptable. These delays had a tangible impact on disaster survivors who were attempting to receive assistance from FEMA. Reporting indicates that between July 6-10, FEMA answered only 15,000 of the 55,000 calls from disaster survivors.<sup>27</sup> While DHS has refuted that reporting, stating that "every call was responded to urgently," the information provided by whistleblowers proves this is not true.<sup>28</sup> These disaster survivors were asking for help with their basic needs such as temporary housing, food and clothing. As a result of the Secretary's failure to renew a call center contract in a timely way, their calls were left unanswered for days. As long as this harmful directive stays in place, American communities will be at a greater risk following future disasters.

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<sup>26</sup> Extra Scrutiny of FEMA Aid to States Has Created a \$17 Billion Bottleneck, The New York Times (Jan. 27, 2026) ([www.nytimes.com/2026/01/27/climate/fema-aid-kristi-noem.html](http://www.nytimes.com/2026/01/27/climate/fema-aid-kristi-noem.html)).

<sup>27</sup> *Federal records contradict what FEMA leader told Congress about Texas flood response*, NPR (Aug. 7, 2025) ([www.npr.org/2025/08/07/nx-s1-5489682/fema-call-center-dhs-funding-texas-floods](http://www.npr.org/2025/08/07/nx-s1-5489682/fema-call-center-dhs-funding-texas-floods)).

<sup>28</sup> Department of Homeland Security, X post (July 12, 2025, 11:55 a.m.) ([x.com/DHSgov](https://x.com/DHSgov)).

## FINDINGS

Minority staff analyzed 1,062 spending requests in the internal tracker and found delays in the Secretary's approval impacting communities across the country. Because of the volume of public reporting questioning the impact of the directive on FEMA's response and administration of assistance after the July flash floods in Texas and to Hurricane Helene survivors, Minority staff analyzed related spending requests separately from other types of assistance. Therefore, the first two categories outlined in this report pertain to those two instances. Minority staff substantiate that a call center contract for disaster recovery and Urban Search and Rescue deployment were both delayed in response to the Texas floods because of this directive. In addition, Minority staff found that across different categories of assistance, spanning from direct lease units, lodging services for deployed FEMA personnel, Urban Search and Rescue, to temporary housing installations in Georgia, North Carolina and Florida, delaying approvals for Hurricane Helene spending requests.

While there is extensive public reporting after the flash floods in Texas about how this new directive delayed FEMA assistance and the subsequent consequences for disaster survivors, there are dozens of other instances of delays without publicly reported consequences in the internal tracker that Minority staff reviewed. DHS and FEMA have not responded to multiple inquiries by this Committee and other Members about the potential impacts caused by these delays. It also is unclear if DHS or FEMA is tracking the impacts of this directive.

Minority staff found that approval delays in several categories have hurt disaster survivors and impacted FEMA's ability to fulfill its mission, including for armed guard protective services, public assistance, disaster unemployment assistance, individuals and housing program – inspections and temporary housing installations, and crisis counseling. All of these delays are related to major disaster declarations issued by the President to support communities across the country in receiving federal assistance after disaster strikes, including in Arkansas, Florida, Georgia, Hawaii, Iowa, Kentucky, Louisiana, Mississippi, Missouri, Oklahoma, Puerto Rico, Tennessee, Texas.

The following subsections summarize the importance of these categories of assistance and, if authorized, cites the statutory authority Congress has given FEMA to carry out these activities. There are specific examples taken from the internal tracker detailing when the spending request was first submitted and, if approved, what the date of approval was, or if still pending as of September 8, how long communities have been waiting for assistance.



*Flooding of the Guadalupe River near Kerrville, Texas<sup>29</sup>*

## July Flash Floods in Texas

On July 4, 2025, central Texas experienced flash flooding, resulting in 138 fatalities, including the deaths of 36 children who were staying at a summer camp and were swept away in the flood. Local government officials, disaster survivors, and lawmakers criticized FEMA's response in Texas as slow and bureaucratic.<sup>30</sup> Several public reports identified the \$100,000 approval requirement as a central cause, hampering immediate assistance.<sup>31</sup> Approval delays included funding for a call center for disaster survivors to contact for assistance and the deployment of Urban Search and Rescue. While DHS repeatedly denied that the approval directive slowed down FEMA's response, Minority staff analysis of internal DHS documents

<sup>29</sup> Flooding of the Guadalupe River, U.S. Coast Guard, July 5, 2025, photograph

<sup>30</sup> *Survivors of Texas floods are grappling with trauma – and still waiting on financial help*, ABC (Aug. 4, 2025) ([www.koco.com/article/texas-flood-survivors-recovery-trauma/65589857](http://www.koco.com/article/texas-flood-survivors-recovery-trauma/65589857)); *Federal records contradict what FEMA leader told Congress about Texas flood response*, NPR (Aug. 7, 2025) ([www.npr.org/2025/08/07/nx-s1-5489682/fema-call-center-dhs-funding-texas-floods](http://www.npr.org/2025/08/07/nx-s1-5489682/fema-call-center-dhs-funding-texas-floods)).

<sup>31</sup> *FEMA's response to Texas flood slowed by Noem's cost controls*, CNN (July 10, 2025) ([www.cnn.com/2025/07/09/politics/fema-texas-flood-noem](http://www.cnn.com/2025/07/09/politics/fema-texas-flood-noem)).

shows that in fact, both the call center contract extension and Urban Search and Rescue were delayed by this new bureaucratic process.<sup>32</sup>

1. *Call Center Contract for Disaster Response*: Documents shared with Minority staff confirm earlier press reports that Secretary Noem did not approve the renewal of the contract for call centers for disaster response in Texas in a timely way, resulting in flood survivors being unable to speak with anyone on a FEMA disaster assistance phone line for days.<sup>33</sup> Despite the contract being submitted to DHS for approval on July 3, the Secretary did not approve it until July 10.<sup>34</sup>
2. *Urban Search and Rescue Deployment*: Documents shared with Minority staff confirm earlier press reports that the Secretary did not approve the funding for deployment of Urban Search and Rescue crews to the Central Texas disaster zone until Monday, July 7, despite the justification that the proactive deployment of this resource “aim[ed] to mitigate loss of life, reduce suffering, and accelerate community recovery.”<sup>35</sup>

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<sup>32</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>33</sup> *FEMA Didn't Answer Thousands of Calls From Flood Survivors, Documents Show*, The New York Times (July 11, 2025) ([www.nytimes.com/2025/07/11/climate/fema-missed-calls-texas-floods.html](https://www.nytimes.com/2025/07/11/climate/fema-missed-calls-texas-floods.html)); *Federal records contradict what FEMA leader told Congress about Texas flood response*, NPR, (August 7, 2025) ([www.npr.org/2025/08/07/nx-s1-5489682/fema-call-center-dhs-funding-texas-floods](https://www.npr.org/2025/08/07/nx-s1-5489682/fema-call-center-dhs-funding-texas-floods)); *FEMA's response to Texas flood slowed by Noem's cost controls*, CNN (July 10, 2025) ([www.cnn.com/2025/07/09/politics/fema-texas-flood-noem](https://www.cnn.com/2025/07/09/politics/fema-texas-flood-noem)); *FEMA search and rescue teams take days to reach Texas after flooding as agency faces overhaul*, CNN (July 13, 2025) ([www.cnn.com/2025/07/13/politics/fema-texas-flooding-search-rescue](https://www.cnn.com/2025/07/13/politics/fema-texas-flooding-search-rescue)).

<sup>34</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>35</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.



*Debris in Lake Lure, N.C. after Hurricane Helene*<sup>36</sup>

## Hurricane Helene

Hurricane Helene first made landfall in Florida in September 2024 before it continued north along the Atlantic coast. It is responsible for at least 250 fatalities, making it one of the deadliest hurricanes in recent decades.<sup>37</sup> Lawmakers and disaster survivors have criticized the Trump Administration for their slow administration of federal assistance to help in recovery and rebuilding efforts.<sup>38</sup> Minority staff analysis of the internal tracker finds that federal assistance has been delayed by this directive.

3. *Direct Lease Program Rental Units for Hurricane Helene Survivors in Georgia*: It took over a month for the Secretary to approve a direct lease program for additional rental units for Hurricane Helene survivors in Georgia. Despite being submitted for review on

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<sup>36</sup> Mike Stewart, debris in Lake Lure, N.C. after Hurricane Helene, Associated Press, 2025, photograph

<sup>37</sup> National Oceanic and Atmospheric Administration and National Weather Service, *National Hurricane Center Tropical Cyclone Report: Hurricane Helene 24-27 September 2024* (AL092024) ([www.nhc.noaa.gov/data/tcr/AL092024\\_Helene.pdf](http://www.nhc.noaa.gov/data/tcr/AL092024_Helene.pdf)).

<sup>38</sup> *As FEMA Helene money slowly arrives, NC lawmakers wonder: Are there faster options?*, NC Newsline (Sept. 24, 2025) ([ncnewsline.com/2025/09/24/as-fema-helene-money-slowly-arrives-nc-lawmakers-wonder-are-there-faster-options/](https://ncnewsline.com/2025/09/24/as-fema-helene-money-slowly-arrives-nc-lawmakers-wonder-are-there-faster-options/)); *NC's Ted Budd breaks with party to send warning to Kristi Noem over Helene relief*, News Observer (Sept. 10, 2025) ([newsobserver.com/news/politics-government/article312041637](https://newsobserver.com/news/politics-government/article312041637)).

June 26, the Secretary did not approve this spending request to provide “temporary housing support to survivors through direct leases” until July 30. In addition to dealing with the loss of their homes, these survivors may have had to cope with the unimaginable hardship that they might have to live for an unknown duration without a roof over their head.<sup>39</sup>

4. *Lodging Services for FEMA Personnel Deployed in Response to Hurricane Helene in North Carolina*: On August 18, a contract was submitted requesting funds for lodging services for FEMA personnel deployed to North Carolina to assist in disaster recovery efforts in the aftermath of Hurricane Helene. The request expressly stated that “without this contract, teams may have to be withdrawn due to a lack of suitable lodging, resulting in reduced capacity to support ongoing disaster recovery operations.” Although a need was specified for the timely approval of this request, this request was still pending approval for at least three weeks, possibly hindering recovery efforts in North Carolina.<sup>40</sup>
5. *Urban Search and Rescue in North Carolina*: A request for funds to support the National Urban Search and Rescue response teams that deployed in North Carolina after Hurricane Helene was submitted on August 14. As of September 8, it had not been approved.<sup>41</sup>
6. *Temporary Housing Installation for Hurricane Helene Survivors in Florida*: Although the request for temporary housing was submitted before August 27, as of September 8, it had not been approved.<sup>42</sup>

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<sup>39</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>40</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>41</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>42</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

CBS Mornings

## Arrest made after threat to FEMA in North Carolina as hurricane relief operations continue



*FEMA Protective Services Facing Threats*<sup>43</sup>

### Armed Guard Protective Services

FEMA utilizes contracted armed security guard services to safeguard federal employees, visitors, and property at temporary and fixed facilities during disaster or emergency declarations. With the increasing politicization of FEMA and disaster relief, FEMA personnel have increasingly faced harassment and death threats.<sup>44</sup> While previously handled internally by FEMA, the new approval directive repeatedly delayed contracts for armed guard protective services in Georgia, Texas, Tennessee and Florida.

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<sup>43</sup> *Arrest made after threat to FEMA in North Carolina as hurricane relief operations continue*, CBS (Oct. 15, 2024) (<https://www.cbsnews.com/news/fema-crews-relocate-reported-threats-armed-militia-hurricane-helene-relief/>); Robert Kaufmann, FEMA, 2022, photograph

<sup>44</sup> *Witnesses saw an armed group harassing Helene aid workers in a small Tennessee town, sheriff says*, The Associated Press (Oct. 21, 2024) ([apnews.com/article/fema-north-carolina-disinformation-threats-militia-c1595fef596d0f78638ba4177bfa76af](https://apnews.com/article/fema-north-carolina-disinformation-threats-militia-c1595fef596d0f78638ba4177bfa76af)); *Chaos Inside FEMA as Death Threats Distract From Hurricane Response*, Bloomberg (Sept. 18, 2025) ([www.bloomberg.com/news/articles/2025-09-18/chaos-inside-fema-as-conspiracies-and-death-threats-distract-from-hurricanes](https://www.bloomberg.com/news/articles/2025-09-18/chaos-inside-fema-as-conspiracies-and-death-threats-distract-from-hurricanes)).

7. *Armed Guard Protective Services in Georgia*: Although the request for armed guards to protect a response facility in Georgia following Hurricane Helene was submitted on July 23, the Secretary did not approve the submission until August 18.<sup>45</sup>
8. *Armed Guard Protective Services in Texas*: The Secretary did not approve a request for a new contract for armed guards in Texas until August 10, despite the request being submitted on July 14.<sup>46</sup>
9. *Armed Guard Protective Services in Tennessee*: A request for armed guard services at response facilities following severe storms, straight-line winds, tornadoes, and flooding in Tennessee was submitted on July 3. The Secretary did not approve the contract until July 31, a delay of over three weeks.<sup>47</sup>
10. *Armed Guard Protective Services in Florida*: A contract request for armed guard services at response facilities following Hurricanes Milton and Helene was delayed. The submission request listed the date required for approval as July 25, but the Secretary approved the contract almost a week late, on July 31.<sup>48</sup>

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<sup>45</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>46</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>47</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>48</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.



*Line for FEMA Assistance<sup>49</sup>*

## Public Assistance

FEMA Public Assistance is often the largest category of federal assistance approved after a Presidentially declared disaster, authorized under 42 U.S.C. § 5121 et seq and 44 CFR 206. Technical assistance awarded by FEMA can assist state, local, tribal and territorial governments in managing their Public Assistance projects. Minority staff analysis of internal DHS documents found that the new approval directive delayed key contract support in places like Florida and Puerto Rico.

11. *Public Assistance Technical Assistance Task Order for Multiple Florida Disasters*: This contract for technical support assistance was delayed, forcing communities in Florida to wait 21 days to receive assistance such as damage assessments, eligibility determinations, and reimbursement processing.<sup>50</sup>
12. *Public Assistance Program Support for Puerto Rico following Hurricane Maria, 2019 earthquakes, and Hurricane Fiona*: Despite submitting for review and approval on July 28 and the ideal due date listed as September 1, as of September 8, this submission was still pending approval. The submission outlined that this contract was required for FEMA “to meet its statutory obligations to deliver timely Public Assistance services for critical infrastructure recovery and life-sustaining services following a major disaster.”<sup>51</sup>

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<sup>49</sup> Brendan McDermid, Reuters, 2014, photograph

<sup>50</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>51</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.



FEMA Disaster Recovery Center<sup>52</sup>

## Disaster Unemployment Assistance

This assistance is available to disaster survivors once the President issues a major disaster declaration including Individual Assistance. The program is authorized under 42 U.S.C. § 5177 and provides unemployment benefits for those who are not eligible under state unemployment benefit programs. Minority staff analysis of internal DHS documents shows that the Secretary delayed approving disaster unemployment assistance, creating financial uncertainty for disaster survivors. Prior to this new directive, once a major disaster declaration was issued and the impacted state requested this type of assistance, FEMA worked with the state to authorize funds, but the DHS Secretary was not required to approve specific spending.

13. *Disaster Unemployment Assistance for Tennessee*: This request is for initial grant funding to immediately begin the disaster unemployment assistance program in Tennessee following the April 2025 severe storms and tornadoes which caused ten fatalities. The ideal due date is listed as August 15. As of September 8, this request was still pending approval.<sup>53</sup>

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<sup>52</sup> 828 News NOW, 2025, photograph

<sup>53</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

14. *Disaster Unemployment Assistance for Florida*: Disaster survivors of severe storms, tornadoes and flooding in Broward County in April 2023 were still waiting on September 8 for approval to continue providing disaster unemployment assistance.<sup>54</sup>
15. *Disaster Unemployment Assistance to State of Texas for March 2025 Severe Storms and Flooding*: This DHS document confirms that Texans impacted by the severe storms and flooding in late March were forced to wait for approval for disaster unemployment assistance for over ten days.<sup>55</sup>
16. *Disaster Unemployment Assistance for Oklahoma*: Survivors of the March 2025 wildfires in Oklahoma had to wait six days for approval for disaster unemployment assistance.<sup>56</sup>
17. *Disaster Unemployment Assistance for Kentucky*: As of September 8, disaster survivors in Kentucky were still awaiting approval for disaster unemployment assistance. This submission is an example of how unorganized this process is. There is no information about what disaster this request is connected to and there is not an original submission date.<sup>57</sup>

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<sup>54</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>55</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>56</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>57</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.



*FEMA Housing Inspection*<sup>58</sup>

## Individuals and Households Program - Housing Inspections

FEMA assistance for disaster-caused property damage is authorized under 42 U.S.C. § 5174 and 44 CFR Part 206. As a part of that process, FEMA personnel must inspect the home to verify the impact. Reports indicate that many disaster survivors saw their entire homes destroyed from the tornadoes, severe storms, and straight-line winds that hit Missouri, Arkansas, Mississippi, and Texas in March.<sup>59</sup> While some of these contracts are reimbursements for completed work, delayed approval of these reimbursements could cause contractors to stop accepting work from FEMA.

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<sup>58</sup> CDP, 2006, photograph

<sup>59</sup> *'By the grace of God we are still here': Tornado survivors recount survival and devastation*, ABC (March 20, 2025) ([www.wapt.com/article/mississippi-tornado-victims-recount-survival-amid-devastation/64234209](http://www.wapt.com/article/mississippi-tornado-victims-recount-survival-amid-devastation/64234209)); *Man survives EF-4 tornado in Izard County, reflects on life-changing ordeal*, ABC (Mar. 17, 2025) ([katv.com/news/local/man-survives-ef-4-tornado-in-izard-county-reflects-on-life-changing-ordeal-danger-family-friends-oxygen-tank-lung-procedure-severe-weather-storm-shelter-home](http://katv.com/news/local/man-survives-ef-4-tornado-in-izard-county-reflects-on-life-changing-ordeal-danger-family-friends-oxygen-tank-lung-procedure-severe-weather-storm-shelter-home)); *Missouri tornado survivors share heart-wrenching stories of being hurled through windows, flooded shelters*, Fox (Mar. 18, 2025) ([www.foxweather.com/extreme-weather/imperial-poplar-bluff-missouri-tornado-survivor-stories](http://www.foxweather.com/extreme-weather/imperial-poplar-bluff-missouri-tornado-survivor-stories)).

18. *Additional Housing Inspections for Survivors of Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Missouri*: Despite submitting the request on July 15, the contract action took over a month to be approved.<sup>60</sup> According to FEMA's Preliminary Damage Assessment Report, more than 2,200 residences in Missouri were impacted by this disaster in 2025.<sup>61</sup>
19. *Additional Housing Inspections for Survivors of Severe Storms and Tornadoes in Arkansas*: Although the contract was submitted on July 15, the Secretary did not approve the request for funding until August 2.<sup>62</sup> According to FEMA's Preliminary Damage Assessment Report, more than 900 residences in Arkansas were impacted by this disaster in 2025.<sup>63</sup>
20. *Additional Housing Inspections for Survivors of Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Mississippi*: On July 15, the request was submitted for funding for housing inspections following the March 2025 Mississippi tornadoes. The Secretary did not approve the request until August 3.<sup>64</sup> According to FEMA's Preliminary Damage Assessment Report, more than 700 residences were impacted by this disaster in 2025.<sup>65</sup>
21. *Additional Housing Inspections for Survivors of Severe Storms and Flooding in Texas*: Requests for additional housing inspections following the March 2025 Texas storms and floods took over one month to be approved.<sup>66</sup> According to FEMA's Preliminary Damage Assessment Report, more than 5,600 residences in Texas were impacted by this disaster in 2025.<sup>67</sup>

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<sup>60</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>61</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Missouri – Severe Storms, Straight-line Winds, Tornadoes, and Flooding* (FEMA-4877-DR) (June 9, 2025).

<sup>62</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>63</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Arkansas – Severe Storms, Tornadoes, and Flooding* (FEMA-4873-DR) (May 21, 2025).

<sup>64</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>65</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Mississippi – Severe Storms, Straight-line Winds, Tornadoes, and Flooding* (FEMA-4874-DR) (May 21, 2025).

<sup>66</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>67</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Texas – Severe Storms and Flooding* (FEMA-4871-DR) (May 21, 2025).



*FEMA Temporary Housing*<sup>68</sup>

## **Individuals and Households Program - Temporary Housing Installations**

According to 42 U.S.C. 44 § 5174 and 44 CFR 206.117, FEMA can use temporary housing options to support approved disaster survivors whose homes may be damaged or lost while they seek permanent housing. Swift installation of temporary housing is essential to secure housing for survivors, some of whom have already had to endure record-breaking disasters and lost cherished belonging. The DHS documents that Minority staff reviewed also indicate that the Secretary had not approved planning and construction services for temporary housing installations for survivors of the August 2023 Hawaii wildfires, June 2024 Iowa storms, Hurricane Ida in Louisiana, Hurricane Helene in Florida, and April 2024 severe storms in Texas.

22. *Temporary Housing Installation for Maui Wildfire Survivors:* As of September 8, this contract submitted on August 4 for temporary housing installations for survivors of the 2023 Maui wildfires was still unapproved.<sup>69</sup> Without this federal assistance, many survivors were left uncertain about their housing.<sup>70</sup> According to FEMA's Preliminary

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<sup>68</sup> Kevin McNamara, KTVL, 2021, photograph

<sup>69</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>70</sup> *FEMA housing programs set to end in six months for thousands of Lahaina residents*, Island News (Aug. 8, 2025) ([www.kitv.com/news/fema-housing-programs-set-to-end-in-six-months-for-thousands-of-lahaina-residents/article\\_9aa0f987-55e5-40d3-be69-d265364766b6.html](http://www.kitv.com/news/fema-housing-programs-set-to-end-in-six-months-for-thousands-of-lahaina-residents/article_9aa0f987-55e5-40d3-be69-d265364766b6.html)).

Damage Assessment Report, more than 400 residences were impacted by the wildfires in 2023.<sup>71</sup>

23. *Temporary Housing Installation for Survivors of Iowa Severe Storms, Flooding, Straight-line Winds, and Tornadoes*: The new directive left a contract related request regarding temporary housing for survivors unapproved for over a month following several disasters in Iowa in 2024.<sup>72</sup> According to FEMA's Preliminary Damage Assessment Report, more than 2,500 residences in Iowa were impacted by the severe storms, flooding, straight-line winds, and tornadoes in 2024.<sup>73</sup>
24. *Temporary Housing Installation for Survivors of Hurricane Ida in Louisiana*: Despite submitting the contract for approval on August 4, this contract for funding a temporary housing unit in Louisiana for survivors of Hurricane Ida was left unapproved for over a month.<sup>74</sup> FEMA's Preliminary Damage Assessment Report did not include data about the number of residences impacted by the Hurricane Ida, but public reporting indicates that tens of thousands of houses were destroyed.<sup>75</sup>
25. *Temporary Housing Installation for Survivors of April 2024 Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Texas*: A request related to temporary housing was submitted on August 4 and would ensure that engineering, housing and construction services would continue in Texas. As of September 8, that request had not been approved.<sup>76</sup> According to FEMA's Preliminary Damage Assessment Report, more than 1,800 residences were impacted by this disaster in 2024.<sup>77</sup>

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<sup>71</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Hawaii – Wildfires* (FEMA-4724-DR) (Aug 10, 2023).

<sup>72</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>73</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Iowa – Severe Storms, Flooding, Straight-line Winds, and Tornadoes* (FEMA-4796-DR) (June 24, 2024).

<sup>74</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>75</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Louisiana – Hurricane Ida* (FEMA-4611-DR) (August 29, 2021); *Housing among biggest concerns for Terrebonne communities recovering from Hurricane Ida*, Louisiana Illuminator (Sept. 22, 2021) ([lailluminator.com/2021/09/22/housing-among-biggest-concerns-for-terrebonne-communities-recovering-from-hurricane-ida/](http://lailluminator.com/2021/09/22/housing-among-biggest-concerns-for-terrebonne-communities-recovering-from-hurricane-ida/)).

<sup>76</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>77</sup> Federal Emergency Management Agency, *Preliminary Damage Assessment Report: Texas – Severe Storms, Straight-line Winds, Tornadoes, and Flooding* (FEMA-4781-DR) (May 17, 2024).



*FEMA Crisis Counseling*<sup>78</sup>

## Crisis Counseling

The Crisis Counseling Assistance and Training Program (CCP) is available once the President issues a major disaster declaration which includes Individual Assistance and authorizes CCP. This funding, provided from FEMA to state, local, Tribal and territorial governments or mental health services providers, provides assistance for mental health services and training to affected communities. The program is authorized under 42 U.S.C. § 5183. Minority staff analysis of internal DHS documents shows that Secretary Noem delayed approving crisis counseling resources for disaster survivors across the country, including in Kentucky, Oklahoma, Missouri and Tennessee.

26. *Kentucky Regular Crisis Counseling Program*: Following severe storms, flooding, landslides and mudslides starting on February 14 in Kentucky and resulting in at least 24 deaths, initial grant funding to provide crisis counseling was submitted for Secretary

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<sup>78</sup> Jess Mador, WYSO, 2019, photograph

Noem's approval on August 7. One month later, that request was still pending the Secretary's approval, despite the ideal due date being listed as August 14.<sup>79</sup>

27. *Oklahoma Regular Crisis Counseling Program*: Wildfires, winds, and storms in March resulted in four deaths in Oklahoma. Following this disaster, initial grant funding to provide crisis counseling was submitted for Secretary Noem's approval on August 10. One month later, that request was still pending approval, despite the ideal due date being listed as August 15.<sup>80</sup>
28. *Missouri Regular Crisis Counseling Program*: Severe storms, straight-line winds, tornadoes and flooding in Missouri in May resulted in at least seven deaths. After this disaster, initial grant funding to provide crisis counseling was submitted for Secretary Noem's approval on August 12. One month later, that request was still pending approval, despite the ideal due date being listed as August 19.<sup>81</sup>
29. *Tennessee Crisis Counseling Immediate Services Program*: Severe storms, straight-line winds, tornadoes, and flooding in Tennessee in April resulted in ten deaths. After this disaster, grant funding to provide immediate crisis counseling was submitted for Secretary Noem's approval on August 7. One month later, that request was still pending approval.<sup>82</sup>

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<sup>79</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>80</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>81</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

<sup>82</sup> S1 FEMA Tracker, (copy on file with Committee), see Appendix.

## CONCLUSION

While this report does not include a comprehensive list of delayed or outstanding spending requests awaiting the Secretary's approval, these key examples show the wide-reaching and harmful impact that this new directive has had on communities across the country. This Department-wide directive delayed disaster aid to survivors after the fatal July 2025 flash floods in Texas and Hurricane Helene. It has also delayed aid for public assistance, disaster unemployment assistance, individuals and household programs for housing inspections and temporary housing installations, disaster case management and crisis counseling in over 14 states and territories. These dangerous delays harmed communities on both sides of the political aisle and left state, local, Tribal and territorial governments waiting for federal aid.

Secretary Noem and DHS Spokeswoman Tricia McLaughlin have publicly stated that Secretary Noem reviews all spending requests within 24 hours. However, Minority staff analysis found that on average, it takes three weeks to approve spending requests. Therefore, the true approval wait time could be much longer. This is on top of already established FEMA oversight processes, including notifications sent to the White House, DHS, and Congress for the approval of certain large projects over \$1 million. At least three additional weeks is unacceptable and "significantly and substantially" reduces FEMA's ability to carry out its statutory mission, responsibilities and authorities, in direct violation of PKEMRA.<sup>83</sup>

Communities who need quick assistance when disaster strikes should not be hurt by additional government bureaucracy. Secretary Noem needs to immediately provide Congress with a full and accurate accounting of the delays that have been created by the new approval directive. Separately, the DHS Inspector General should immediately assess potential waste and harms caused by this new directive and the associated delays, including any increase in costs that could have been avoided. Finally, given the harms caused by this new directive, Secretary Noem must rescind the directive, comply with PKEMRA as Congress intended and stop "significantly and substantially" reducing FEMA's "missions, authorities, responsibilities."<sup>84</sup>

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<sup>83</sup> Post-Katrina Emergency Management Reform Act of 2006, Pub. L. No 109-295.

<sup>84</sup> Post-Katrina Emergency Management Reform Act of 2006, Pub. L. No 109-295.

## APPENDIX

### Introduction

Memorandum from Kristi Noem, Secretary of Homeland Security, to DHS Component Heads, Spending over \$100,000 (June 11, 2025).

U.S. Department of Homeland Security  
Washington, DC 20528



**Homeland  
Security**

June 11, 2025

MEMORANDUM FOR COMPONENT HEADS

FROM: Kristi Noem  
Secretary of Homeland Security

SUBJECT: **Spending Over \$100,000**

Effective immediately, prior to the Department incurring obligations for any grant or contract award in excess of \$100,000, I will review and consider any and all such proposals to obligate the agency for expenditures over \$100,000. All proposals for my consideration must include all relevant details, including any mission impact, dollar values, description of the supplies or services, any timeliness issues, and a description of the proposed action.

Requests for approval of obligations above the \$100,000 threshold must be submitted via memo through the Executive Secretary process. As with any request for Secretarial approval, please allow a minimum of 5 days for Front Office review.

This memo supersedes all previous guidance on spending, including my May 15, 2025 memo and modifies the Deputy Secretary's March 21, 2025, guidance concerning approval of contracts and grant awards in excess of \$25 million. All other elements of the Deputy Secretary's March 21, 2025, guidance remain in effect.

Memorandum from Shaundra Ford, Acting Director, Acquisition Policy & Legislation in the Office of the Chief Procurement Officer, to DHS Heads of the Contracting Activities, Component Chief Acquisition Executives and DHS Requirements Owners, Approvals Required by the Secretary for Contract Obligations Over \$100,000 (June 24, 2025).

## DHS Acquisition Alert 25-16



# Homeland Security

**TO:** DHS Heads of the Contracting Activities  
Component Chief Acquisition Executives  
DHS Requirements Owners

**FROM:** Shaundra Ford  
Office of the Chief Procurement Officer  
Acting Director, Acquisition Policy & Legislation

Digitally signed by SHAUNDRA J FORD  
Date: 2025.06.24 13:58:38 -0400

**SUBJECT:** Approvals Required by the Secretary for Contract Obligations Over \$100,000

**1. Introduction:** This Acquisition Alert provides guidance and the process for obtaining Secretary approval for contract obligations over \$100,000. This Alert is specific to contracts and provides expanded guidance from the Secretary's Memorandum in accordance with Front Office expectations. Guidance on approval of grants will be issued by the Office of the Chief Financial Officer.

**2. Background:** On June 11, 2025, Secretary Noem issued a memorandum to Component Heads titled Spending over \$100,000. The memorandum requires Secretary approval for any grant or contract obligation over \$100,000 before award is made. This requirement applies to any new and existing awards (Indefinite-Delivery, Indefinite-Quantity (IDIQ) contracts, Blanket Purchase Agreements (BPAs), contracts, purchase/delivery/task orders, assisted acquisition interagency agreements, intergovernmental service agreements, funding only actions, exercises of option periods, and other modifications) with a total value over \$100,000. Based on this new guidance, this Acquisition Alert rescinds:

- Acquisition Alert 25-07, Revision 1 *First Notice: Compliance with Executive Order "Implementing the President's "Department of Government Efficiency" Cost Efficiency Initiative" Concerning Covered Contract Exclusions*;
- Acquisition Alert 25-08 *Second Notice: Compliance with Executive Order "Implementing the President's "Department of Government Efficiency" Cost Efficiency Initiative" Concerning Secretarial Approval to Award a Covered Contract Action*; and
- Acquisition Alert 25-11 *Award and Termination Approvals Required by the Deputy Secretary*. A new Alert will be issued to address termination approvals per the Deputy Secretary's memorandum dated March 21, 2025. The termination approval process and all other approvals contained in the above referenced Deputy Secretary's Memorandum will remain in place.

**3. Acquisition Impact and Required Component Action:** DHS contracting officers are prohibited from awarding any contract action, including purchase/delivery/task orders, or modifications over \$100,000 without obtaining approval authorization from the Secretary. Additionally, contracting officers shall include documentation of the Secretary's approval in the contract file. Requests for approval by the Secretary are submitted in accordance with the DHS Correspondence manual, and requesting offices will need to work through their Component

**DHS Acquisition Alert 25-16**

Executive Secretary to route the request to the Secretary.

Additionally, Components must track submissions to the Secretary on a weekly basis. This process will allow the Management Directorate to have access to updated tracking information on all pending award approvals without facilitating these requests. The Office of the Chief Procurement Officer will provide updated information on a tracking mechanism.

4. **Timeliness:** Approval requests should be submitted as early as possible given a minimum of five days is needed for the Secretary's Front Office review per the Memorandum.
5. **Effective Date:** This Alert is effective immediately and shall remain in effect until superseded or rescinded.
6. **Additional Information:** Questions or comments about this Alert may be directed to Acquisition Policy and Legislation at [Acquisition.Policy@hq.dhs.gov](mailto:Acquisition.Policy@hq.dhs.gov).

**Distribution Instructions:** Disseminate to the widest possible audience – Requirements/Program Offices and Acquisition Staff.

**Attachment:**

1. Secretary Approval Action memo template over \$100,000
2. Secretary Memo: Spending Over \$100,000

## July Flash Floods in Texas

### 1. Call Center Contract for Disaster Response

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved	
[Retained duplicate of 129] Contract Approval: Outsourced Call Center Contract for Disaster Response Texas	DHS S1 Approved	Disaster Operational Requirements	Individual Assistance Call Center	Contract	Disaster-4879-Texas	Approve call order 79FBTK25F0000027. Scalable contact center support is required to ensure accurate and efficient routing and processing of fluctuating applicant call volume during periods of surge disaster activity.	\$8,002,500.00	\$9,064,797.80	7/6/25	7/6/25	7/3/25 0:00	7/7/25 0:00			CON-2025-20181 (3 of 4)	7/10/25 0:00	7/10/25 0:00

### 2. Urban Search and Rescue Deployment

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Secretary of Homeland Security Approval for National Urban Search and Rescue for DR- 4879-TX	DHS S1 Approved	Disaster Operational Requirements	Response Operations	Mission Assignment	Disaster-4879-Texas	State of Texas requested Urban Search and Rescue support from the Federal Urban Search and Rescue System. Activation and deployment of National Urban Search and Rescue Response System Incident Support Team and Type 3 Task Forces from multiple Sponsoring Agencies to pre-stage and be employed, when requested, to provide additional resources for search and rescue operations to areas impacted by the ongoing flooding in Texas (Presidentially Declared Disaster DR-4879-TX). Deploying to supplement existing Texas state resources significantly enhances the speed, effectiveness, and overall humanitarian impact of disaster response operations. This proactive measure aims to mitigate loss of life, reduce suffering, and accelerate community recovery.	\$10,535,352.00								7/7/25 0:00	7/7/25 0:00

## Hurricane Helene

### 3. Direct Lease Program Rental Units for Hurricane Helene Survivors in Georgia

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved	
Direct Lease Program Rental Units	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	4830-Georgia	Provides temporary housing support to survivors through direct leases	\$239,250.00	\$404,410.00	7/1/25	6/17/25	6/26/25 0:00	7/10/25 9:00	7/17/25 16:00	18761	CON-2025-18761	8/2/25 9:01	7/30/25 0:00

#### 4. Lodging Services for FEMA Personnel Deployed in Response to Hurricane Helene in North Carolina

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Lodging Services Contract – Disaster Response 4827, North Carolina	With OA	Disaster Operational Requirements	Disaster Facilities	Contract	4827	The purpose of this memorandum is to request your approval to award a lodging services contract to provide safe accommodations for Federal Emergency Management Agency Corps personnel deployed in support of Disaster Response 4827 in North Carolina. This lodging is essential to sustain the presence of Federal Emergency Management Agency Corps teams deployed to support the Public Assistance mission in response to the disaster. Without this contract, teams may have to be withdrawn due to a lack of suitable lodging, resulting in reduced capacity to support ongoing disaster recovery operations.	\$171,585.07	\$233,892.50	8/21/25	8/20/25	8/18/25 0:00			CON-2025-26164		

#### 5. Urban Search and Rescue in North Carolina

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Activation of National Urban Search and Rescue Response System Task Forces in Support of Hurricane Helene	With OA	Disaster Operational Requirements	Search and Rescue	IRWA		To request approval to award obligations in excess of \$100,000 to offset the actual costs of having deployed lifesaving resources from the National Urban Search and Rescue (USAR) Response System in support of search and rescue operations in North Carolina. This request is in support of completed operations in response to Hurricane Helene in FEMA Region IV that took place from September 24, 2024 to October 18, 2024.  Cooperative Agreements_EHW-2023-CA-USR-0001 through EHW-2023-CA-USR-0028	\$8,654,113.84	\$8,654,113.84			8/14/25 0:00			CON-2025-26128		

#### 6. Temporary Housing Installation for Hurricane Helene Survivors in Florida

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DISASTER Contract Approval   Disaster-4828-Florida   Logistics Planning and Construction Services for Temporary Housing Installation	With OA	Disaster Operational Requirements	Direct Housing	Contract	4828	The purpose of this memorandum is to gain funding approval for the Temporary Housing Installation contract under Federal Emergency Management Agency for Major Disaster Declaration-4828-Florida. This contract ensures continued engineering, housing experts, and construction services for the ongoing Florida housing mission.	\$1,175,008.53	\$1,175,008.53	8/22/25		8/27/25 10:56			CON-2025-23166		

### Armed Guard Protective Services

#### 7. Armed Guard Protective Services in Georgia

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Georgia   Level II Armed Guard Protective Services	DHS S1 Approved	Disaster Operational Requirements	Security	Contract	Disaster-4830-Georgia	(Helene) Armed guard services for response facilities	\$1,128,900.00	\$1,128,900.00	8/14/2025		7/23/2025 0:00	7/24/2025 9:00	7/24/2025 16:00	19693	CON-2025-19693	8/18/2025 16:46

### 8. Armed Guard Protective Services in Texas

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved
Armed Guard Protective Services - 70FA4025A0000011	DHS S1 Approved	Disaster Operational Requirements	Security	Contract	NA	Armed Protective Security Officers to provide security services throughout the state of Texas when a major disaster declaration is issued, primarily at disaster related sites and facilities within the declared disaster area.	\$-	\$4,355,661.25	7/14/25	7/13/25		7/14/25 9:00		CON-2025-22217	8/10/25 9:32

### 9. Armed Guard Protective Services in Tennessee

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Armed Security Guard Services Tennessee Disaster 4878 (70FB8425C0000037)	DHS S1 Approved	Disaster Operational Requirements	Security	Contract	Disaster-4878-Tennessee	Provides armed guard services for response facilities	\$465,082.56	\$465,082.56	7/12/25	7/7/25	7/3/25 0:00	7/15/25 9:00	7/16/25 16:00	CON-2025-19128	7/31/25 20:17	

### 10. Armed Guard Protective Services in Florida

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Armed Guard Protective Services-Florida	DHS S1 Approved	Agency Infrastructure	Security	Contract	Disaster-4934-FL, Disaster-4839-FL	Provides armed guard services for response facilities	\$2,196,340.00	\$3,901,466.00	7/25/2025		7/16/2025 15:00	7/17/2025 9:00	7/18/2025 16:00	18774	CON-2025-18774	7/31/2025 20:23

## Public Assistance

### 11. Public Assistance Technical Assistance Task Order for Multiple Florida Disasters

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
[Retained duplicate of 217, 828, 152, 120] Florida Public Assistance - Technical Assistance Task Order (70FB8024D0000003 / 70FB8024F0000079)	DHS S1 Approved	Disaster Operational Requirements	Public Assistance	Contract	Disaster-Multiple-Florida	Provides Public Assistance contractor support—technical assistance personnel to support numerous Presidentially declared disasters in Florida. This includes damage assessments, eligibility determinations, and reimbursement processing	\$16,080,222.70	#####	7/20/25		7/10/25 0:00	7/10/25 14:00	7/17/25 16:00	CON-2025-18755	8/2/25 9:00	8/1/25 0:00

12. *Public Assistance Program Support for Puerto Rico following Hurricane Maria, 2019 earthquakes, and Hurricane Fiona*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Public Assistance Program Support for DR-4339-PR Hurricane Maria, DR-4473-PR Earthquakes, and DR-4671-PR Hurricane Fiona	With DHS	Disaster Operational Requirements	Public Assistance	Contract	DR-4339-PR Hurricane Maria, DR-4473-PR Earthquakes, and DR-4671-PR Hurricane Fiona	The Department of Homeland Security requires this contract to ensure the Federal Emergency Management Agency continues to meet its statutory obligations to deliver timely Public Assistance services for critical infrastructure recovery and life-sustaining services following a major disaster.	\$1,793,532.47	\$3,694,608.91	9/1/25	8/18/25	7/28/25 12:00	7/29/25 9:00	7/29/25 12:55	CON-2025-20400		

**Disaster Unemployment Assistance**

13. *Disaster Unemployment Assistance to State of Texas for March 2025 Severe Storms and Flooding*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Texas Flooding   Disaster Unemployment Assistance	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	Disaster-4871-Texas	Award grant for Disaster Unemployment Assistance	\$245,773.00				7/12/25 0:00	7/14/25 0:00	7/14/25 0:00	25-18219	7/22/25 17:42	7/23/25 0:00

14. *Disaster Unemployment Assistance for Oklahoma*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Oklahoma   Disaster Unemployment Assistance	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	Disaster-4866-Oklahoma	Award grant for Disaster Unemployment Assistance	\$109,192.50				7/12/25 11:30	7/14/25 0:00	7/14/25 0:00	CON #	7/15/25 15:46	7/18/25 0:00

15. *Disaster Unemployment Assistance for Kentucky*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DR-4875-Kentucky Disaster Unemployment Assistance With OA		Disaster Operational Requirements	Grants Administration	Grant	DR-4875-Kentucky	The purpose of this memorandum is to provide initial grant funding to the State of Kentucky to immediately begin providing disaster unemployment assistance for disaster survivors in response to the May 26, 2025, Kentucky Severe Storms, Straight-line Winds and Tornadoes in Caldwell, Laurel, Putnam, Rowell, Trigg, and Union counties (Disaster-4875-Kentucky).	\$760,725.00	\$760,725.00			8/25/2025 14:21	8/27/2025 18:55				

### 16. Disaster Unemployment Assistance for Tennessee

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DR4876-TN Grant-Disaster Unemployment Assistance With OA		Disaster Operational Requirements	Individual Assistance - non-Call Centers	Grant	DR4876-TN	This memorandum requests approval for initial grant funding to the State of Tennessee to immediately begin providing Disaster Unemployment Assistance for disaster survivors.	\$413,921.00	\$413,921.00	8/15/2025	8/15/2025	8/7/2025 8:00			CON-2025-23735		

### 17. Disaster Unemployment Assistance for Florida

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Florida Disaster Unemployment Assistance		Disaster Operational Requirements	Individual Assistance - non-Call Centers	Grant	DR-4709-FL	The purpose of this memorandum is to provide supplemental grant funding to the State of Florida to continue providing disaster unemployment assistance for disaster survivors in response to the April 12, 2023, Florida Severe Storms, Tornadoes, and Flooding in Broward County (Disaster-4709-Florida).	\$123,463.00	\$123,463.00			8/12/2025 8:00			CON-2025-25641		

## Individuals and Households Program - Housing Inspections

### 18. Additional Housing Inspections for Survivors of Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Missouri

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Additional Housing Inspections for survivors of severe storms, straight-line winds, tornadoes, and flooding of Disaster-4877-Missouri	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	Disaster-4877-Missouri	Contract performing residential damage assessments for Individual Assistance.	\$1,317,125.00	\$2,493,148.00	7/15/25		7/15/25 0:00	7/16/25 9:00	7/18/25 16:00	CON-2025-18918	8/19/25 10:55	

### 19. Additional Housing Inspections for Survivors of Severe Storms and Tornadoes in Arkansas

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Additional Housing Inspections for survivors of the severe storms and tornadoes of Disaster-4783-Arkansas	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	Disaster-4873-Arkansas	Contract performing residential damage assessments for Individual Assistance.	\$489,595.78	\$951,420.95	7/15/25		7/15/25 0:00	7/16/25 9:00	7/18/25 16:00	CON-2025-18916	8/2/25 9:07	7/30/25 0:00

### 20. Additional Housing Inspections for Survivors of Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Mississippi

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligations Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Additional Housing Inspections for survivors of the straight-line winds, flooding and tornadoes of Disaster-4874-Mississippi	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	Disaster-4874-Mississippi	Contract performing residential damage assessments for Individual Assistance.	\$687,809.57	\$1,327,139.77	7/15/25		7/15/25 0:00	7/16/25 9:00	7/18/25 16:00	CON-2025-18919	8/3/25 15:24	7/30/25 0:00

### 21. Additional Housing Inspections for Survivors of Severe Storms and Flooding in Texas

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligations Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Additional Housing Inspections for survivors of the severe storms and flooding of Disaster-4871-Texas	DHS S1 Approved	Disaster Operational Requirements	IA Program Delivery	Contract	Disaster-4871-Texas	Contract performing residential damage assessments for Individual Assistance.	\$856,062.13	\$856,611.69	7/15/25		7/15/25 0:00	7/16/25 9:00	7/18/25 16:00	CON-2025-18921	8/19/25 10:56	

## Individuals and Households Program - Temporary Housing Installation

### 22. Temporary Housing Installation for Maui Wildfire Survivors

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligations Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DISASTER Contract Approval   Disaster-4724-Hawaii   Logistics Planning and Construction Services Temporary Housing Installation	With OA	Disaster Operational Requirements	Direct Housing	Contract	4724	The purpose of this memorandum is to gain funding approval for the Temporary Housing Installation contract under Federal Emergency Management Agency for Major Disaster Declaration-4724-Hawaii. This contract ensures continued engineering, housing experts, and construction services for the ongoing Hawaii housing mission.	\$1,020,717.56	\$5,508,226.66	8/22/25	8/15/25	8/4/25 0:00	8/27/25 10:56		CON-2025-23167		

23. *Temporary Housing Installation for Survivors of Iowa Severe Storms, Flooding, Straight-line Winds, and Tornadoes*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DISASTER Contract Approval   Iowa   Survivor Temporary Housing Installation, Maintenance, and Removal	With OA	Disaster Operational Requirements	Direct Housing	Contract	4796	This memorandum is to gain funding approval for temporary housing unit installation, maintenance, and removal in support of Disaster-4796-Iowa survivor transportable temporary housing mission.	\$2,996,000.00	\$63,289,305.64	8/8/25		8/4/25 0:00			CON-2025-23177		

24. *Temporary Housing Installation for Survivors of Hurricane Ida in Louisiana*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Contract Approval for Survivor Temporary Housing - Installation, Maintenance, and Deactivation: Disaster-Louisiana	With OA	Disaster Operational Requirements	Direct Housing	Contract	4611	This memorandum is to gain funding approval for temporary housing unit installation, maintenance, and removal in support of Disaster-4611-Louisiana survivor transportable temporary housing mission.	\$10,877,518.00	\$10,877,518.00	8/19/25		8/4/25 0:00			CON-2025-23182		

25. *Temporary Housing Installation for Survivors of April 2024 Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Texas*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Contract Approval: Logistics Planning and Construction Services Contract for Temporary Housing Installation for Declared Disaster - Texas	With OA	Disaster Operational Requirements	Direct Housing	Contract	4761	The purpose of this memorandum is to gain funding approval for the Temporary Housing Installation contract under Federal Emergency Management Agency for Major Disaster Declaration-4761-Texas. This contract ensures continued engineering, housing experts, and construction services for the ongoing Texas housing mission.	\$916,026.07	\$10,688,564.32	8/22/25	8/15/25	8/4/25 0:00	8/27/25 10:57		CON-2025-23169		

**Crisis Counseling**

26. *Kentucky Regular Crisis Counseling Program*

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DR-4860-KY Crisis Counseling Program	With OA	Disaster Operational Requirements	Individual Assistance - non-Call Centers	Grant	DR-4860-KY	This memorandum requests approval for an obligation to provide initial grant funding to the State of Kentucky to immediately begin regular crisis counseling services for disaster survivors in conjunction with assistance to individuals in response to the February 14, 2025 DR-4860-KY.	\$664,662.00	\$664,662.00	8/14/25	8/14/25	8/7/25 0:00			CON-2025-23764		

27. Oklahoma Regular Crisis Counseling Program

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
Crisis Counseling - Regular Services Program	With OA	Disaster Operational Requirements	SLTT Capacity Building	Contract	DR4866-OK	This memorandum requests approval for an obligation to provide initial grant funding to the State of Oklahoma to immediately begin regular crisis counseling services for disaster survivors in conjunction with assistance to individuals in response to the March 14, 2025, Oklahoma Wildfires and Straight-line Winds in Cleveland, Creek, Lincoln, Logan, Oklahoma, Pawnee, Payne counties (Disaster-4866-Oklahoma).	\$1,316,636.00	\$1,316,636.00	8/15/25	8/15/25	8/10/25 12:00			CON-2025-25709		

28. Missouri Regular Crisis Counseling Program

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
DR-4877-MO Missouri Crisis Counseling: Regular Services Program	With OA	Disaster Operational Requirements	Individual Assistance - non-Call Centers	Grant	DR-4877-MO	The purpose of this memorandum is to provide initial grant funding to the State of Missouri to immediately begin regular crisis counseling services for disaster survivors in conjunction with assistance to individuals in response to the May 16, 2025, Missouri Severe Storms, Straight-line Winds, Tornadoes, and Flooding in Scott County, St. Louis County and St. Louis City (Disaster-4877-Missouri).	\$3,168,299.21	\$3,168,299.21	8/19/25		8/12/25 0:00			CON-2025-25583		

29. Tennessee Crisis Counseling Immediate Services Program

Title	Status	Categories	Subcategories	Action Type	Disaster #	BLUF Recommendation	Total Action Obligation Value (\$)	Total Contract Value	Date Required / Anticipated Award Date	Ideal Due Date	Date of Original Submission	Date Sent to OA	Date sent to DHS	STORM #	Verbal - Date DHS Approved	Signed - Date DHS Approved
risis Counseling - Immediate Services Program	With OA	Disaster Operational Requirements	Individual Assistance - non-Call Centers	Grant	DR4878	Grant funding to the State of Tennessee to provide Crisis Counseling services to the disaster survivors of Disaster-4878-Tennessee	\$403,704.00	\$403,704.00			8/7/25 12:00			CON-2025-23785		