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# United States Senate

COMMITTEE ON  
HOMELAND SECURITY AND GOVERNMENTAL AFFAIRS  
WASHINGTON, DC 20510-6250

MICHAEL L. ALEXANDER, STAFF DIRECTOR  
NICHOLAS A. ROSSI, MINORITY STAFF DIRECTOR

April 23, 2012

The Honorable W. Craig Fugate  
Administrator  
Federal Emergency Management Agency  
500 C St. SW  
Washington, DC 20472

Dear Administrator Fugate,

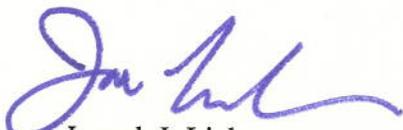
As you know, the Redundancy Elimination and Enhanced Performance for Preparedness Grants (REEPP) Act requires the Federal Emergency Management Agency (FEMA) to issue a report to Congress describing the findings and recommendations of a performance metrics study conducted by the National Academy of Public Administration. We are disappointed that FEMA has not delivered this vital report to Congress by the January 2012 deadline mandated in the legislation.

Since 9/11, the Department of Homeland Security has awarded state and local communities more than \$35 billion in grants, which has greatly helped raise the level of national preparedness. However, the Department and FEMA have struggled to measure the improved capabilities resulting from this funding. As a result, we called on FEMA to work with the National Academy of Public Administration to study, develop, and implement stronger performance metrics for its homeland security grants.

We urge you to submit your findings to Congress as soon as possible and continue developing a better set of quantifiable performance metrics to assess the effectiveness of the grant programs administered by FEMA. Given FEMA's recent proposal to consolidate state and local homeland security grants into a single grant program, it remains critical that Congress receive all the information and reports required under the Act.

Thank you for your attention to this important matter, and we look forward to reviewing FEMA's performance metrics report.

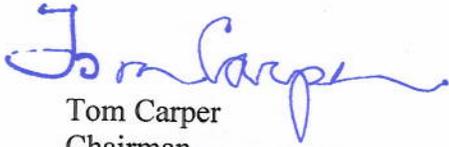
Sincerely,



Joseph I. Lieberman  
Chairman



Susan M. Collins  
Ranking Member



Tom Carper  
Chairman  
Subcommittee on Federal Financial  
Management, Government Information,  
Federal Services, and International Security



Scott P. Brown  
Ranking Member  
Subcommittee on Federal Financial  
Management, Government Information,  
Federal Services, and International Security

cc: Jeffery Zients, Acting Director, Office of Management and Budget